Don't settle for good when you can be great

Implementing realistic and measurable ESG practices for Amber Taverns





Commitment to driving social and environmental change and promoting inclusion and diversity.

- **ESG is not a statement**, it's an evolving way of running a successful, modern community pub company which creates a sense of belonging, engagement and purpose.
- All stakeholders are responsible for the positive actions to implement specific plans to compliment sustainable and socially responsible policies.
- We aim to **deliver the plans seamlessly** into the very fabric of our business, harnessing the social purpose to be at the heart of our communities with a commitment to drive social and environmental change and to continue to champion inclusion and diversity.
- We will listen to feedback, learn from best practice and **continuously improve activations** with the least operational friction or interruption to service.



- All stakeholders must **work together** to ensure our offices and pubs are less carbon and energy intensive.
- Target 1: all pubs to have a minimum EPC rating of C or above by the end of 2027 (currently tracking at 95% compliance).
- Target 2: reduce the intensity ratio of consumption by 20% in our offices and pubs by the end of 2027 -13% decrease from 2023 to 2024.*
- **Target 3:** to procure the majority, if not all our electricity from **certified renewable source** by 2030.**
- To reduce our impact on all stakeholders and the planet by reducing greenhouse gas emissions, waste and sourcing of products from suppliers.

Source:

*SECR Energy and Carbon Report, Kildale Topco Accounts

**UKGOV commitment to de-carbonise the electricity system by 2035



- Target 4: to send zero waste to landfill by the end of 2030, currently general waste is used to convert into RDF (refuse derived fuel) which in turn generates EFW (energy from waste) 100% of mixed recycling is recovered and recycled including tin, card, paper and cartons.
 100% of glass and cardboard is closed-loop recycled.
- Target 5: only work with suppliers that have the same inspirational vision for our stakeholders and planet; critical measure is to minimise delivery schedules.
- Target 6: continually reduce paper usage by migrating all disposable marketing materials to digital assets by 2027.*



- The pub is the centre of social connection, there to make a **positive impact** on communities, not just focusing on profits.
- It is important that all stakeholders and our customers feel valued as individuals. Inclusion and diversity fosters a sense of belonging, a togetherness within your pub, it brings a multitude of viewpoints and perspectives to ensure that each team member, each customer can be themselves.

Taking decisive action to implement frictionless changes to benefit all stakeholders and the planet.

- Installed **Smart Meters** across the estate to better track energy usage.
- Boiler upgrades and replacements implemented to improve efficiency, serviceability and reduce energy usage.
- Improved insulation to trading areas, accommodation and chilled cellars to improve lasting reductions in energy usage.
- Sustainable best practice extends beyond our doors. We aim to only work with suppliers that endorse our philosophy of best practice and carbon reduction. Heineken and LWC both fully endorse the framework of carbon reduction and social responsibility.



- Install energy efficient equipment such as bottle coolers and glasswashers.
- Upgraded all back of house lighting to LED and to continue investment to upgrade accommodation lighting to LED by the end of 2026.
- All LCD TVs have been **upgraded to LED TVs**. There is a rolling programme to further upgrade to OLED TVs which over a brighter screen and further energy savings.
- We have produced a range of **training literature** on mental health awareness, inclusion and diversity.

